FY2024 Consolidated Financial Results and Business reports

eBASE Co.,LTD.

TSE code 3835

May, 2024

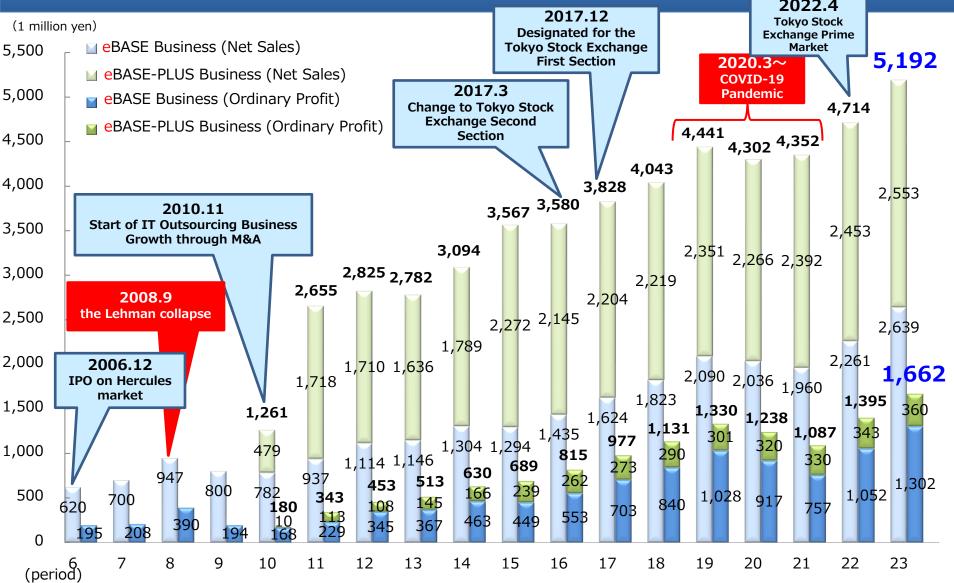
Table of Contents

1. Company Overview	P3
2. Trends in sales and ordinary income since listing	P4
3. Current Fiscal Year Financial Report	P5~P7
4. Current Period Segment Overview / eBASE Business	P8~P11
5. Current Period Segment Overview / eBASE-PLUS Business	P12
6. Year ended March 2025 Earnings forecasts	P13
7. Capital Position (ROE and ROA, etc.)	P14
8. Overview and Progress of BtoB Business Strategy ($0^{th}/1^{st}$) /eBASE	P16~P27
9. Overview and Progress of BtoBtoC Business Strategy (2nd) /eBASE	P29~P33
10. Business Overview and Progress / eBASE-PLUS	P35,P36
11. Corporate Philosophy of eBASE Group	P37

Company Overview

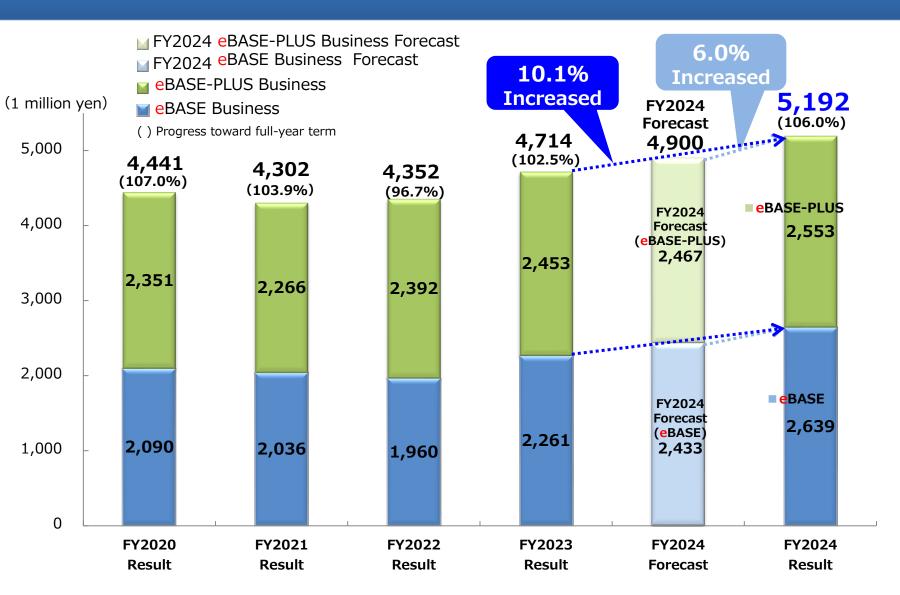
■ Company name	eBASE Co., Ltd. (Code number: 3835)		
■ Share capital	190 million yen		
■ Headquarters Location	Commercial Building No.2, 5-4-9, Toyosaki, Kita-ku, Osaka		
■ Business Description			
eBASE Business	Business of Developing and Selling Product Information Management Systems		
eBASE-PLUS Business	IT Development Outsourcing Business		
■ Total Number of Group Employees	485 (493/ Including Officers) (As of April 2024)		
■ History			
October 2001	Founding of eBASE Co., Ltd.		
December 2006	IPO on the Osaka Securities Exchange Hercules Market		
October 2010	Transitioned to JASDAQ Market Standard		
March 2017	Market Transitioned to the Tokyo Stock Exchange Second Section		
December 2017	Designated as a first-section stock on the Tokyo Stock Exchange		
April 2022	Transitioned to Tokyo Stock Exchange Prime Market		

Trends in sales and ordinary income since listing



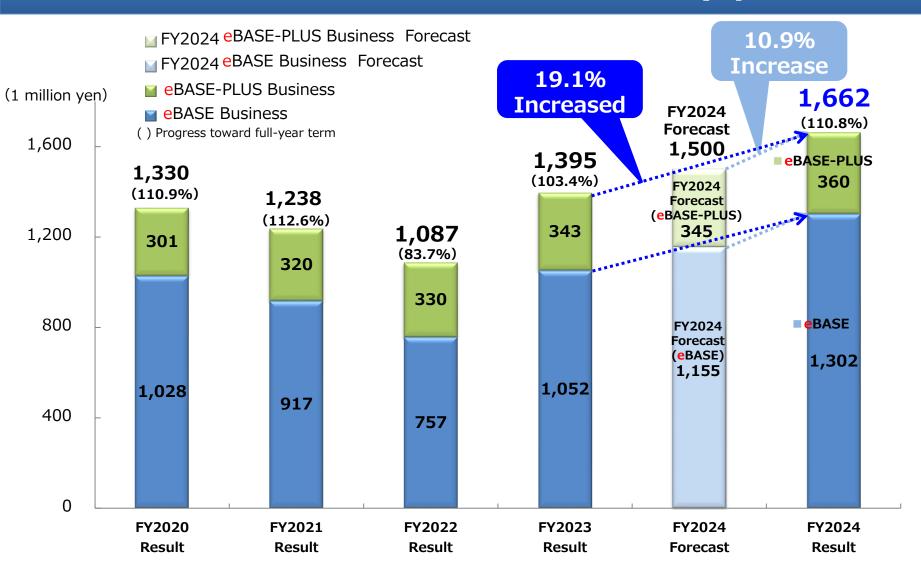
Note 1) For the notation of amounts, transactions between segments are offset and eliminated, and amounts less than one million yen are rounded down.

FY2024 Consolidated Net Sales



Note 1) Intersegment transactions are eliminated.

FY2024 Consolidated Ordinary profit



Note 1) Intersegment transactions are eliminated.

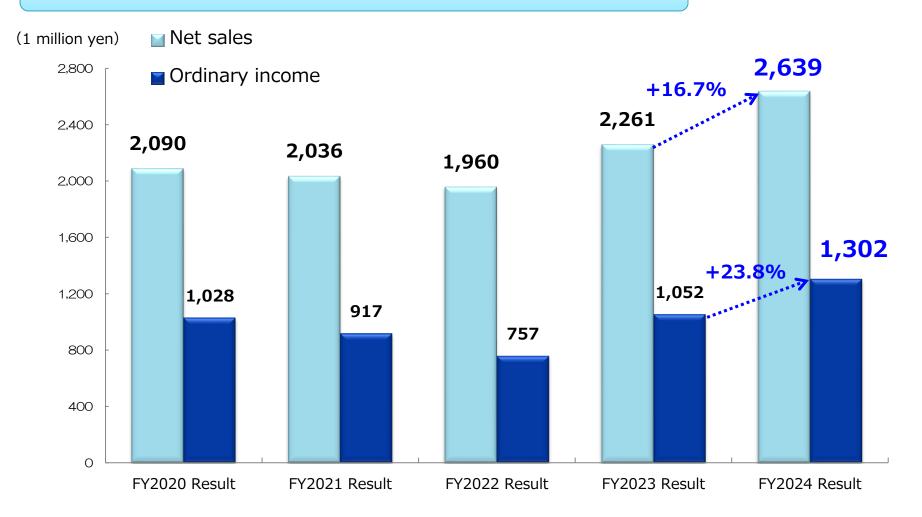
FY2024 Consolidated Results and Consolidated Balance Sheet

	FY2020	FY2021	FY2022	FY2023	FY2024
	Result	Result	Result	Result	Result
Net sales (eBASE Business) (eBASE-PLUS Business) (Intersegment transactions)	4,441	4,302	4,352	4,714	5,192
	(2,090)	(2,036)	(1,960)	(2,261)	(2,639)
	(2,359)	(2,269)	(2,394)	(2,455)	(2,555)
	(-9)	(-2)	(-2)	(-2)	(-2)
Operating Income	1,291	1,211	1,081	1,365	1,651
Ordinary income (eBASE Business) (eBASE-PLUS Business) (Intersegment transactions)	1,330	1,238	1,087	1,395	1,662
	(1028)	(917)	(757)	(1,052)	(1,302)
	(301)	(320)	(330)	(343)	(360)
	(0)	(0)	(0)	(0)	(0)
Net income*	904	869	744	890	1,144

* Quarterly net income attributable to owners of parent.							
	Prior period (As of March 2023)	As of March 31, 2024	Increased/ Decreased				
Current assets	5,569	6,015	446	Cash and deposits +455			
Fixed assets	1,450	1,793	343				
(Property, plant and quipment+Intangible assets)	(197)	(247)	(50)				
(Other assets)	(1,252)	(1,546)	(293)				
Total assets	7,019	7,809	789				
Current liabilities	719	854	134				
Total liabilities	719	867	148				
Total shareholder's equity	6,253	6,837	584	Retained earnings +865 (Dividend payment -279) (Net income* +1,144)			
Subscription rights to shares	12	7	-4				
Total net assets	6,299	6,941	641				
Total liabilities and net assets	7,019	7,809	789				

FY2024 Results by Segment / eBASE Business

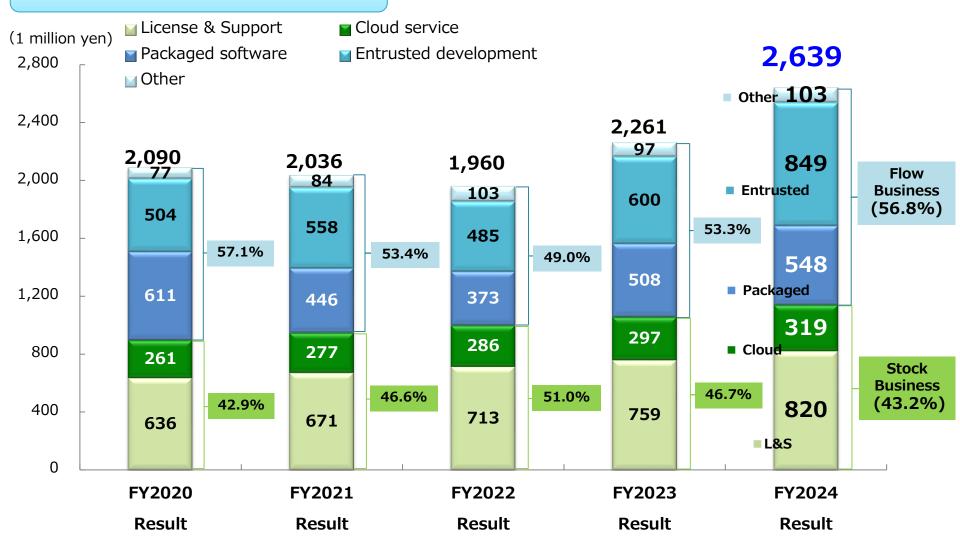
eBASE Business (Packaged software business)



Note 1) Intersegment transactions have not been offset or eliminated.

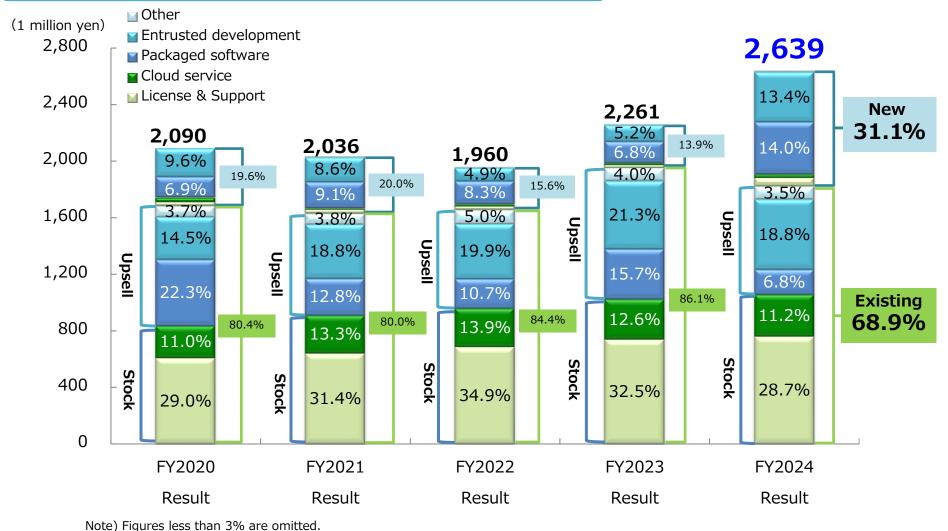
FY2024 Results by Segment / BASE Business

Sales results by type



FY2024 Results by Segment / BASE Business

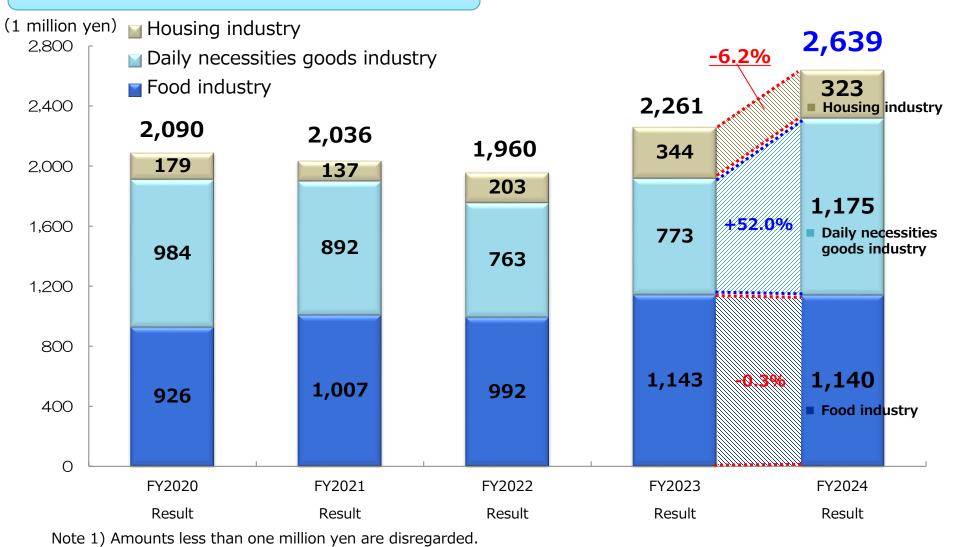
Sales results by new and existing



Note) Figures less than 3% are offlitted

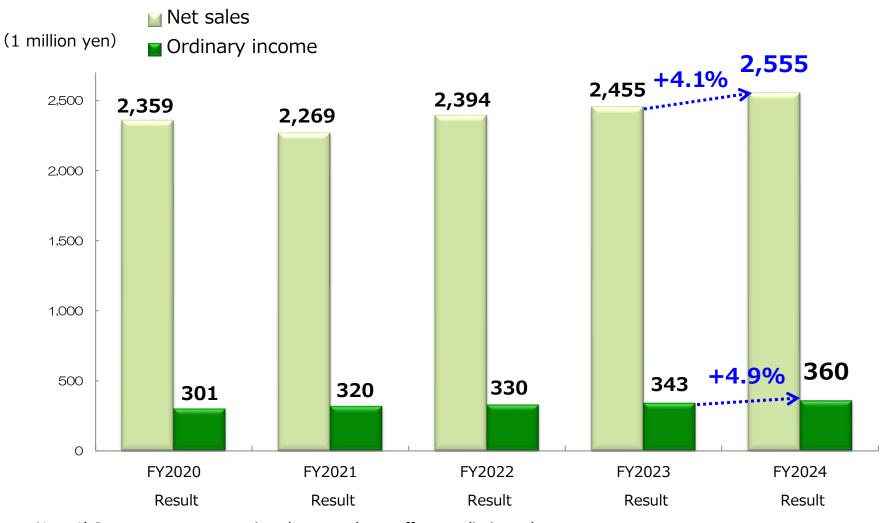
FY2024 Results by Segment / BASE Business

Sales Results by Industry



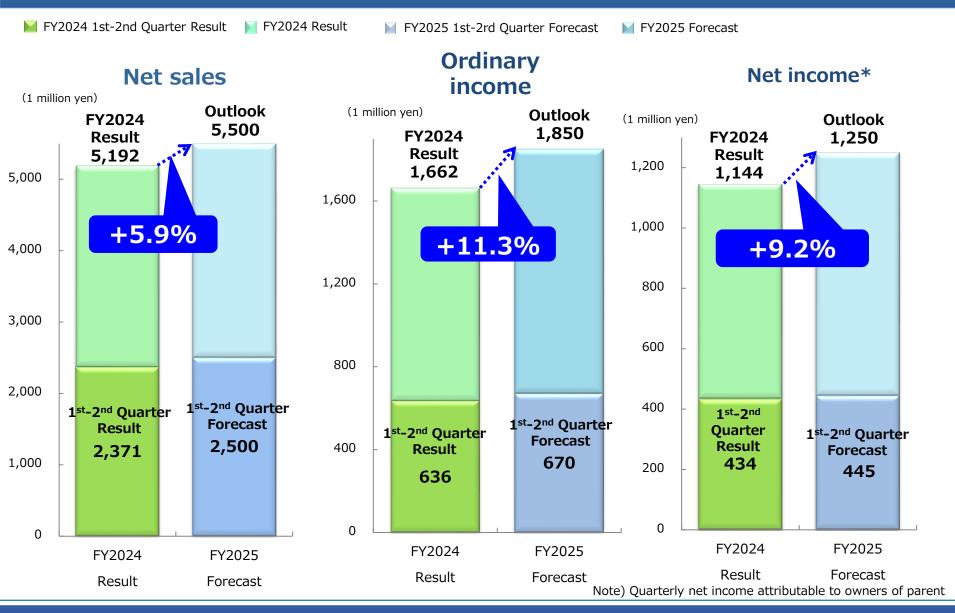
FY2024 Results by Segment / eBASE-PLUS Business

eBASE-PLUS Business (IT Outsourcing Business)

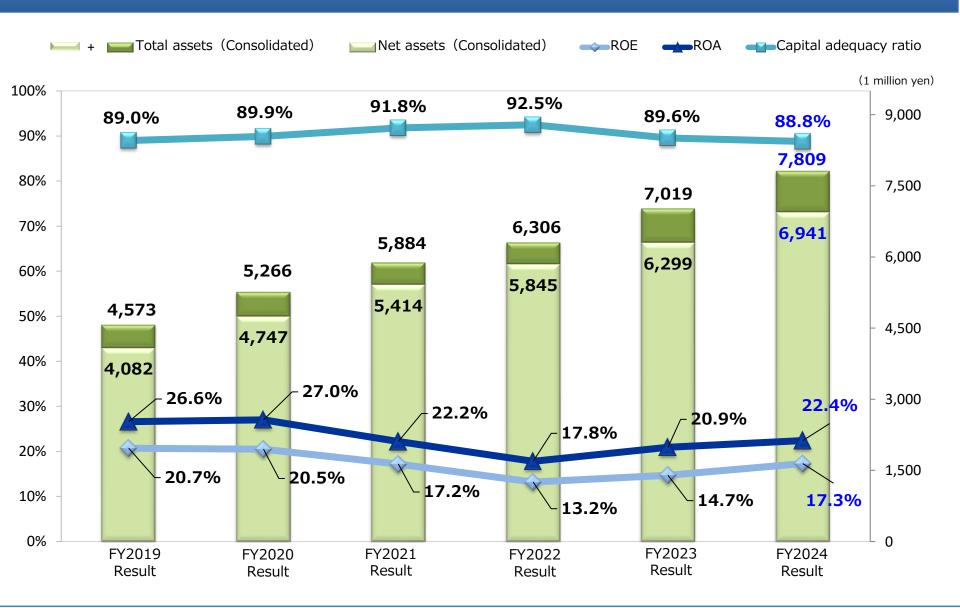


Note 1) Intersegment transactions have not been offset or eliminated.

Full-year (Year ended March 2025) Earnings forecasts



Capital Position (ROE and ROA, etc.)



eBASE Business Report

Overview and Progress of BtoB Business Strategies (0th/1st)

0th eBASE

BtoB / One-Source Multimedia Business Strategy

Middleware eBASE Founding Period

Flexible Database Structure + Print Image Management

Core Competence

Model

Product Information Database One Source / Multi use

One Source

Business Model

- →Database Conversion of Catalog Listed Product Information
 - **→** Collection of Product Information from Suppliers

Multi use

- → Next Paper Catalogue Production
- **→ Digital Catalog Production**
- → Building Core System/Product Master
 - → Data Provision to Customer Companies

1st eBASE

Exchange of Product Information

BtoB The progression of the digital revolution.

Sales Strategy

Products & Monetize Model

Corporate Integrated Product Database Various Optional Features

- Image Processing /eB-graphics
- Access Control /eB-access
- Workflow Management /eB-WF
- Integration to Other Systems /eB-cast, view, API
- Web Catalog / eBASEweb
- Catalog Production Support / eB-DBP etc.

Note) Our founding business model in 0th eBASE, "One Source Multi Use," is a concept primarily advocated in the printing industry since around the 1990s, before our company was founded.

Overview of eBASE Integrated Product Database by Company

Oth eBASE

Print Media

- Catalog
- Pamphlet
- · Flyers, etc.

Presentation Media

- Proposal preparation
- Creating a negotiation sheet
- · Create POP
- Create a simple flier, etc.

Core System/Product Master

- Sales Management System
- · Order Management System
- Logistics system, etc.

Other Systems

- Merchandising Support System
- Support system for product inquiries, etc

eBASE

- Image for printing
- · Logo
- Product Specifications
- · Image
- · MS(Office file), etc.

Web Content

- EC site
- Web catalog
- · Smartphone App, etc.

Deployment to 1steBASE.

Exchange of Product Information with Trading Partners

- Collection of Product Information from Suppliers
- Providing Product Information to Customers
- Product Data Pool Service
- · Registration and Collection to "Shozai Ebisu"

BtoB/ Industry-specific Product Information Exchange Business Strategy

◆ Current Middleware eBASE

Overwhelming efficiency of system development.

Core competence

♦ Standardization of product information exchange by each industry.

Ingredients, Daily necessities goods (Miscellaneous goods), Consumer electronics, Housing, Medicine(OTC, Prescription drug), Tool, Car Accessories, Sporting goods, Stationery,



♦ Overall optimization of product information exchange for various industries and Improved productivity.

Sales Strategy

Business model

Product Information Data Pooling Service

Shokuzai Ebisu, Raw material Ebisu, Recipe Ebisu, Nichizatsu Ebisu, Kaden Ebisu, Jutaku Ebisu, OTC Ebisu, Bungu Ebisu, Kogu Ebisu, Car Accessories Ebisu, Sporting goods Ebisu, Master data Ebisu

Patents related to BtoB services
JP Pat No. 7138289 JP Pat No. 7369392
JP Pat No. 7403140

2nd **e**BASE Expansion into the content business

Product/Monetization

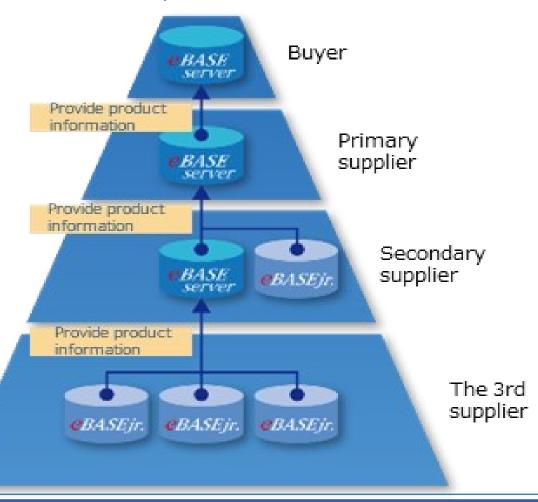
◆Industry-Specific Integrated Product Database

FOODS eBASE / Foods Safety Information Management System
RECIPE eBASE / Cooking recipe information management system
GOODS eBASE / Daily necessities Information Management System
MDM eBASE / Master Data Management
PDM eBASE / New product planning information management system
.....

Overview of Product Information Exchange Services by Industry



Disclosure of product information

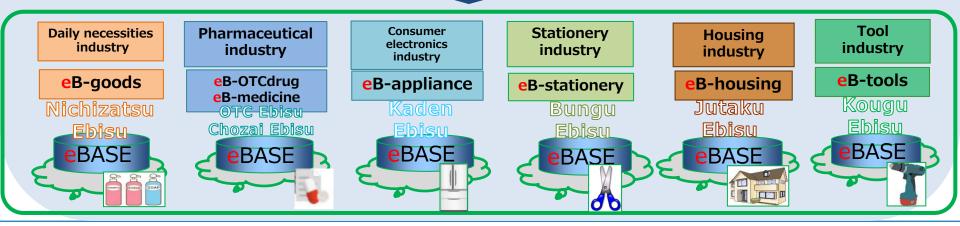


1st eBASE

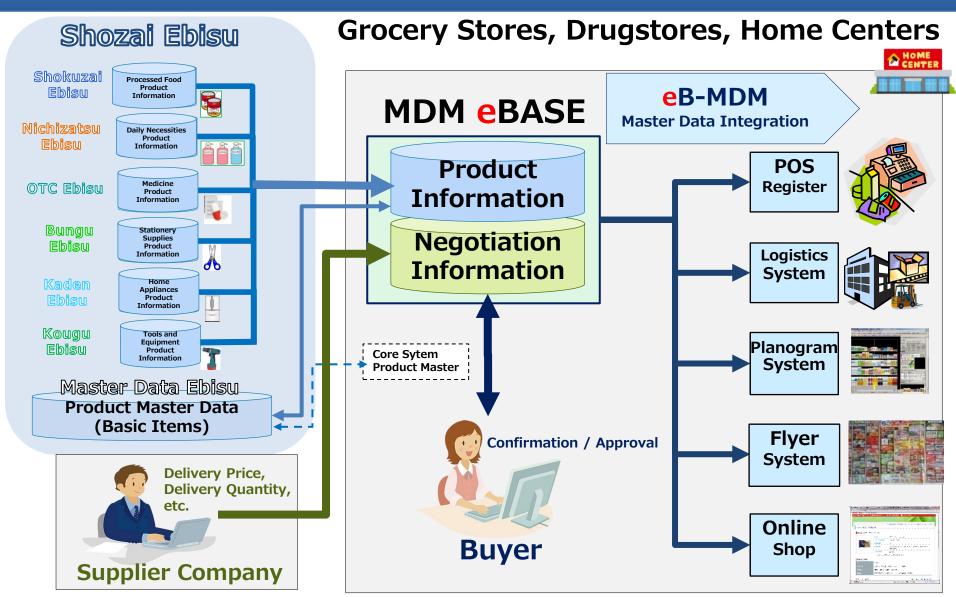
Overview of Product Data Pool Services by Major Industry



Expand to multiple industries



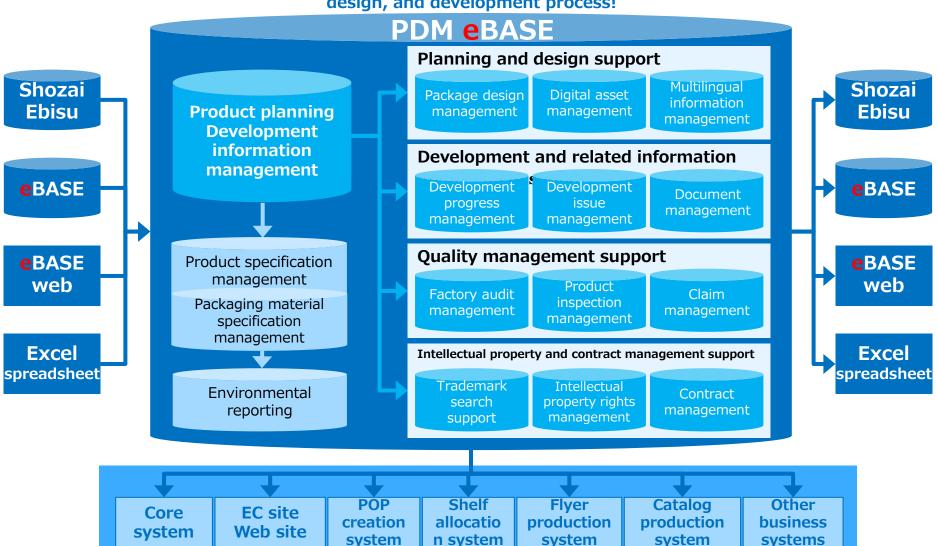
1steBASE Application of Shōzai Ebisu in the Retail Industry



1steBASE

Product planning and development support solutions for manufacturers / private label (PB) retailers.

Integrated management and promotion of the use of product information throughout the entire planning, design, and development process!



0th/1st eBASE

Food Safety Management / Companies that Adopt FOODSeBASE

■ Food Industry

Kansai Super Market Ltd.

COPRO Corporation

SUMMIT, INC.

CGC JAPAN Co.,Ltd.

Shizutetsu Store

Seiyu Co., Ltd.

SOTETSU ROSEN Co.,Ltd.

The Daiei, Inc.

Tenmaya Store Co.,Ltd.

Tobu Store

Nihon Ryutsu Sangyo Co.,Ltd.

Valor Holdings Co., Ltd.

FRESTA Co.,Ltd

Beisia Co., Ltd.

Belc CO., LTD.

MARUKYOU, Inc.

MANDAI Co.,Ltd.

YAOKO Co.,Ltd.

LIFE CORPORATION. Secoma Company, Ltd.

Co-operative Union.

CO-OPDELI CONSUMERS' CO-OPERATIVE

UNION.

U CO-OP.

TOKAI CO-OP.

CO-OP Hokuriku.

CO-OP KINKI.

CONSUMERS CO-OPERATIVE KOBE.

COOP KYUSHU

Oisix ra daichi Inc.

Costco Wholesale Japan, Ltd

Japan Agricultural Cooperatives

EAT&FOODS Co.,Ltd.

KFC HOLDINGS JAPAN, LTD.

HACHI-BAN CO.,LTD.

YOSHINOYA CO.,LTD

Watami Co., Ltd.

ASAHI SHOKUHIN Co.,Ltd.

Ishikawa Chuou syokuhin Co.,Ltd.

ITOCHU-SHOKUHIN Co.,Ltd.

KATO SANGYO CO., LTD.

Kanakan Inc.

KOKUBU GROUP CORP.

GOGYOFUKU CO. LTD.

SHIDAX CORPORATION.

Japan Inforex, Inc.

TAKAYAMA Co.,Ltd.

TANESEI Co., Ltd.

TOKAN Co.,Ltd.

TOKYO COLD CHAIN

DOSHISHA CORPORATION.

Tominaga Boeki Kaisha, Ltd.

NISSIN HEALTHCARE FOOD SERVICE CO.,LTD

NIPPON ACCESS, INC.

Nosui Corporation

Mitsubishi Shokuhin Co.,Ltd

Yamaboshiya Co., Ltd.

FamilyMart Co., Ltd. Japanese Consumers' UCC COFFEE PROFESSIONAL CO., LTD.

Akagi Nyugyo Co., Ltd.

Azuma Foods Co., Ltd.

ANDERSEN Co.,Ltd

ANDERSEN SERVICE Co.,Ltd.

ITOHAM FOODS Inc.

IMURAYA GROUP CO., LTD.

Izutsu Maisen.Co.,Ltd.

EBARA FOODS INDUSTRY, INC.

The Oyatsu Company, Ltd.

Kasugai Seika Co., Ltd.

Kataoka & Co., Ltd.

KANEKA CORPORATION

Kanetetsu Delica Foods, Inc.

Kanemi Co., Ltd.

Kabaya Foods Corporation

KIBUN FOODS INC.

CRESTRADE CO.LTD.

COMO Co., Ltd.

JR CENTRAL RETAILING PLUS Co., Ltd.

JA ZEN-NOH MEAT FOODS CO.,LTD.

SHINOBU FOODS PRODUCTS CO.,LTD.

Sugakiya foods Co., Ltd. SUGIYO CO., LTD.

DyDo DRINCO, INC.

Takaki Bakery Co. Ltd.

TAKARA SHUZO CO.,LTD.

TOKATSU FOODS CO.,LTD.

Toraku Foods Co.,Ltd.

DONQ Co.,LTD.

NAGATANIEN CO.,LTD.

Izasa Nakatanihonpo, Inc.

HAKUTSURU SAKE BREWING CO.,LTD.

PICKLES CORPORATION

FOODLINK CORPORATION

Hokugan Inc.

HOTEI FOODS CORPORATION co.,ltd

Andersen Institute of Bread & Life Co., Ltd.

Marudai Food Co.,Ltd.

vamamori inc.

YURAKU CONFECTIONERY CO.,LTD.

FINET, INC.

■ Restaurant industry

ICHIBANYA CO., LTD.

EAT&FOODS Co.,Ltd.

KFC HOLDINGS JAPAN, LTD.

HACHI-BAN CO.,LTD.

YOSHINOYA CO.,LTD.

Watami Co., Ltd.

Approximately 27,500Companies

0th/1st eBASE

Companies in Industries Other than Food that Adopt eBASE

- Hotel Industry
 Keihan Hotels & Resorts
 SOTETSU HOTEL Co.,Ltd.
 Tobu Hotel Management Co., Ltd.
 Resorttrust, Inc.
- Drugstore Industry SUNDRUG CO.,LTD. MatsukiyoCocokara & Co.
- Housing Industry
 SWEDEN HOUSE Co.,Ltd.
 SEKISUI HOUSE, LTD.
 DAIWA HOUSE INDUSTRY CO., LTD.
 TOYOTA HOUSING CORPORATION,
 Panasonic Homes Co., Ltd.
 Mitsui Home Co.,Ltd.
 MAZROC. co.ltd.
 Sangetsu Corporation
 DAIKEN CORPORATION
 SUMITOMO FORESTRY INFORMATION
 SYSTEMS CO.,LTD.
 Panasonic Electric Works Creates
 Co., Ltd.
- Home Center / Appliance Industry CAINZ CORPORATION KOHNAN SHOJI CO., LTD. D C M Co., Ltd. Makiya co., ltd EDION Corporation Tiger Corporation.

- Daily Necessities Industry
 Akachan Honpo Co., Ltd.
 RINGBELL Co., Ltd
 Kobayashi Pharmaceutical Co., Ltd.
 Daio Paper Corporation
 Unicharm Corporation
 PLANET, INC.
- Stationery / Office Furniture Industry KOKUYO Co.,Ltd.
 Shachihata Inc.
 OKAMURA CORPORATION
 Kaunet Co., Ltd.
 PLUS CORPORATION
- Tool Industry
 THE KIICHI TOOLS Co., Ltd.
 G-NET CORPORATION
 Naito & Co.,Ltd.
 HISHIHIRA CORPORATION
 Fujiwara Sangyo Co., Ltd.
 YAMAZEN CORPORATION
 TONE CO., LTD.
- Fashion / Apparel Industry SHIMADA SHOJI CO., LTD. MoonStar Company. FIN, INC RABOKIGOSHI CO., LTD.

- Sports Equipment Industry Mega Sports Co., LTD ZETT Corporation DESCENTE LTD. NIKKI CO.,LTD.
- Automobile Parts and Accessories Industry AUTOBACS SEVEN CO.,LTD.
- Environmental / Green Industry GomunoInaki Co., Ltd. KATAYAMA CHEMICAL, INC. DIC Corporation
- Other Industry
 SAGAWA PRINTING CO.,LTD.
 CONSUMER PRODUCT END-USE
 RESEARCH INSTITUTE CO., LTD.
 HORIAKI CO., LTD.
 Wakisangyo Co.,Ltd

Approximately 12,000 Companies

BtoB / Current Fiscal Measures and Progress 0th/1st eBASE

Food industry

FY2024 Result Policies

- Promoting the overall optimization of food safety information exchange.
- · Continuous promotion the current business model(1st eBASE) 'FOODS eBASE'.
- · Continuous promotion the de facto of the product data pooling service 'Shokuzai Ebisu' and strengthen sales promotion.
- Promotion of non-food Ebisu operation in the food retail industry.
- · 2nd eBASE (BtoBtoC): Integration and deployment to the 'eShoku Ju Navi' series.

Its progress

- · Sales results (Full year): 1,140 million yen (YoY: Decreased by 0.3%)
- · Revenue slightly decreased compared to the same period last year. [Sales]
- · Revenue was partially recognized for a major ongoing project involving the implementation of a product information database centered around 'FOODS eBASE/PDM eBASE (eB-DAM)' for a new wine import company.
- · Revenue was partially recognized from an ongoing project to replace the production and processing product management system for an existing major convenience store chain.
- · Revenue was recognized from a major development project for a packaging design check feature for ready-to-eat meals (such as side dishes and bento boxes) at another major convenience store chain.
- · Revenue was recognized from the development of a new container recycling compliance system for a major general retail customer.
- · Revenue was recognized for the core system replacement project at an established food processing manufacturer, as well as for the management of specification document collection for private label products of a food wholesaler. [Orders]
- · Orders were secured for the upcoming fiscal year to implement the 'FOODS eBASE' system with multiple food manufacturers and regional cooperatives.

0th/1st eBASE

BtoB / Current Fiscal Measures and Progress

Daily necessities goods industry

FY2024 Result Policies

- Promote total optimization of the product information exchange environment in the Daily necessities goods industry (Drugstore industry, Home center industry, Home appliance industry, Stationery industry, Sporting goods industry, Car accessory industry, Mail order industry, etc.).
- · Promote sales promotion of 'Shozai Ebisu' with a focus on the product data pool service 'Nichizatsu Ebisu'.
- Deployment of customized integrated product database development for client companies, as well as the construction of large-scale product database type websites.
- · 2nd eBASE (BtoBtoC): Integration and deployment to the 'eShoku Ju Navi' series.

Its progress

- · Sales results (Full year): 1,175 million yen (YoY: Increased by 52.0%)
- Sales significantly increased compared to the same quarter of the previous year, due to the smooth progress of orders in various industries and the advance in acceptance inspections for multiple large projects.

[Sales]

- Revenue was recognized for a portion of the ongoing project for the construction of an integrated product database using the catalog production support system "eB-DBP" and the product master system "MDM eBASE," which were newly ordered by a catalog gift business operator.
- Revenue was partially recognized for the 'MDM eBASE' project, which integrates with 'Shozai Ebisu/Master Data Ebisu', from a new major home center.
- Revenue was partially recognized from a major upsell project for the construction of a simplified quotation creation site for an existing office furniture manufacturer.
- Revenue was recognized for the reconstruction of the integrated product information database for an existing major tool wholesaler.
- Revenue was recognized for the 'Middleware eBASE' integrated product database construction project from a tool and electrical material wholesaler, as well as for the construction of an integrated product database for a separate catalog gift business operator.

[Orders]

 Revenue was partially recognized from an order received for data integration support for the e-commerce site of a major existing electronics retailer customer.

Oth/1st eBASE BtoB / Current Fiscal Measures and Progress

Housing industry

FY2024 Result Policies

- · Promotion of the de facto product data pool service 'Jutaku Ebisu'.
- · Promoting the sale of 'Shozai Ebisu' mainly through 'Housing Ebisu'.
- Deployment of customized integrated product database development for building material manufacturers, component manufacturers, and others, as well as the construction of large-scale product database type websites.
- · 2nd eBASE (BtoBtoC): Integration and deployment to the 'eSumai Navi'.
 - → Expansion of 'eSumai Navi' for general building material purposes based on 'Jutaku Ebisu'.

Its progress

- · Sales results (Full year): 323 million yen (YoY: Decreased by 6.2%)
- · Sales slightly decreased compared to the same quarter of the previous year, due to delays in receiving orders for large projects and in rolling out promotional campaigns.

[Sales]

- Revenue was recognized from a new customer, an interior manufacturer of wallpaper, curtains, and flooring materials, for the construction of an integrated product information database project.
- Revenue was partially recognized from a project to replace the product database-type web catalog site for a new major lighting fixture manufacturer.
 [Orders]
- Revenue was partially recognized for an order received to construct a technical information search site for a new major air conditioning equipment manufacturer.
- An order was received for the construction of a non-residential product database-type web catalog environment for a major building materials manufacturer.

eBASE Business Report

Overview and Progress of BtoBtoC Business Strategies (2nd)

BtoBtoC/ Business Strategy for Utilizing Consumer Product Information

Product information data pooling service by industry "Shozai Ebisu"

Core competence

OMO/CX/DX Promotion **BtoBtoC Business model** Model **Retail enterprise(B) Consumer App** Adoption **Adoption retail Increased sales** promotion of promotion (B) dissemination effect (BtoC) Consumers (C) Increase in users 3rd **eBASE** Expand into the PersonalProfile business

Ecosystem

Sales Strategy

Only One → Utilization of "Shozai Ebisu"

Planning ability → Patent+front-runner

ultra-low cost → MWeBASE+ multi
industry common

Product/Monetization

Consumer Lifestyle App

eShoku Ju Navi, eShoku Ju Chirashi, eShoku Ju Catalog, eShoku Navi, eShoku Quiz, eShoku Recipe, eSumai Navi, eShoku Ju Visual Receipt •••

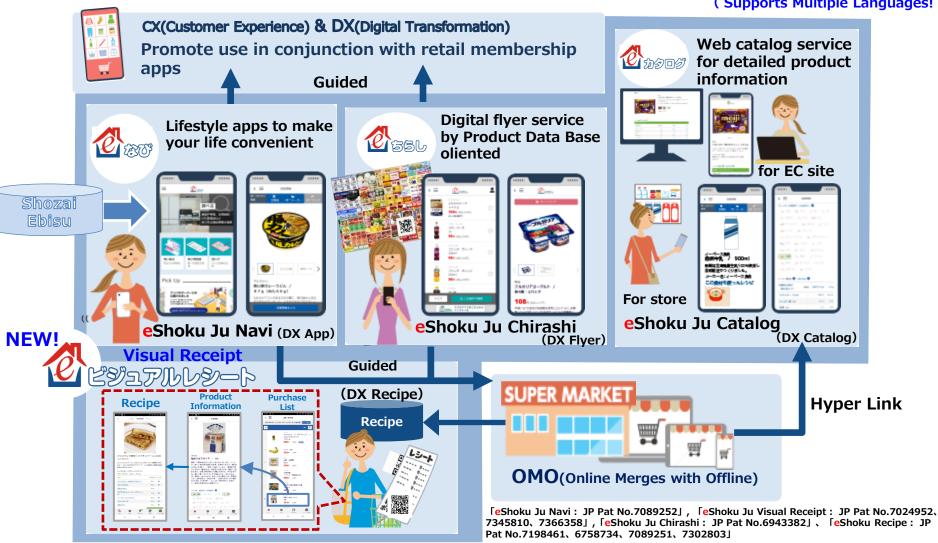
BtoBtoC service Related Patents

JP Pat No.6758734 JP Pat No.6798741 JP Pat No.6807105 JP Pat No.6820016 JP Pat No.6857373 JP Pat No.6884355 JP Pat No.6901742 JP Pat No.6943382 JP Pat No.7024952 JP Pat No.7089251 JP Pat No.7089252 JP Pat No.7096562 JP Pat No.7198461 JP Pat No.7302803 JP Pat No.7345810 JP Pat No.7366358

Enhancing Consumer CX & Supporting OMO/DX/CX for Retailers!

eShoku Ju Navi Product Information-Based Consumer Lifestyle App

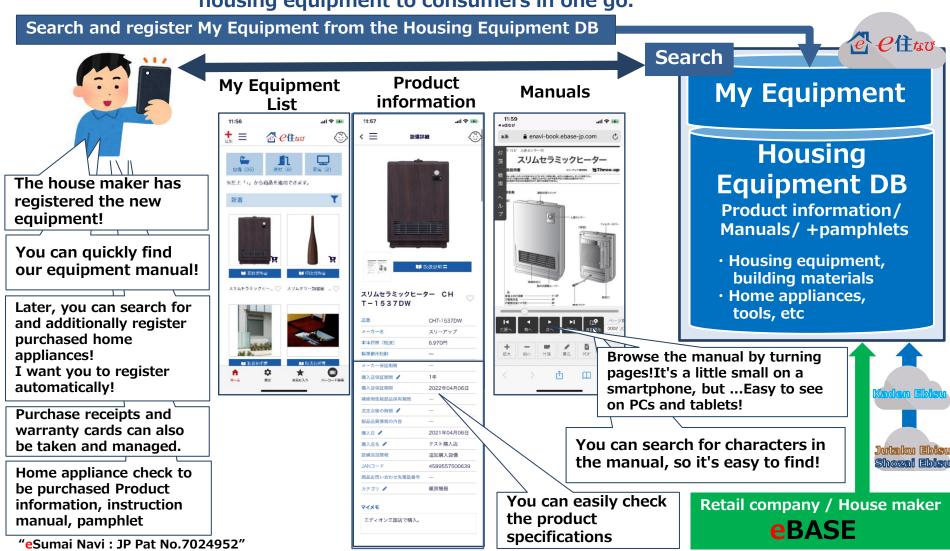
(Supports Multiple Languages!)



Note: "eShokuju Navi for DX" is a DX promotion tool for retailers and manufacturers. It is an easy-order type DX app that tailors the functionality of "eShoku Ju Navi" to the products handled by individual companies.

2nd eBASE Promotion of Living Life DX&OMO "eSumai Navi"

eSumai Navi Disclosure of product information and manuals for home appliances and housing equipment to consumers in one go.



2nd **eBASE** BtoBtoC / Current Fiscal Measures and Progress

[BtoBtoC Model]

- · As a new step towards promoting store DX and improving CX in the retail format, we have released a receipt information visualization service, "eShoku Ju Visual Receipt." Makiya Corporation has provisionally decided to adopt this for its Proof of Concept (PoC).
- Some stores in the general retail sector continued the Proof of Concept (PoC) for "eShoku Catalog (electronic shelf label integration).
- In the food retail sector, the Proof of Concept (PoC) for "eShoku Ju Catalog for Stores" was also continued.
- Two new food retailers have started considering the implementation of the "eShoku Ju Catalog.
- At a major electronics retailer, a Proof of Concept (PoC) is currently underway at two flagship stores for the "eShoku Ju Catalog Multilingual Edition," targeting inbound customers.
- In the housing industry, a major house manufacturer has begun operating "eJu Navi" for tenants of rental properties.

[Patent Strategy]

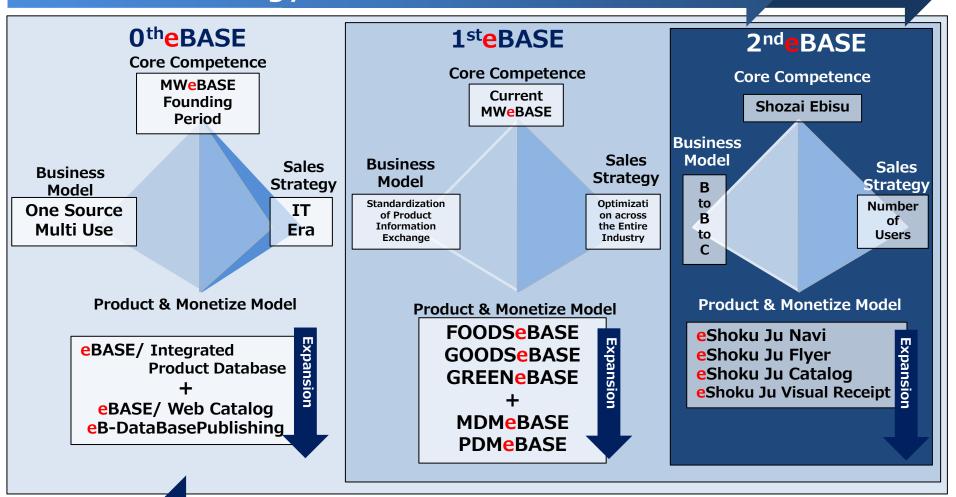
· Digital Plan Board Generation System for Housing Equipment and Building Materials (JP Pat No.7403140)



eBASE business strategy and its implementation

Business strategy 0theeBASE → 1steBASE → 2ndeBASE

3rdeBASE



Further development and strengthening of the existing business strategy.

eBASE-PLUS Business Report

IT Development Outsourcing **Business Overview and Progress**

Overview of **eBASE-PLUS** Business

"IT development outsourcing business" including contracted development, contracted operation, and contracted server maintenance for client companies.

◆IT system solutions

1 Software Development

Supports planning, analysis, design, construction, introduction, operation management, and maintenance.

2Infrastructure construction

Supports server and client environment construction work.

♦Support Service

1 Integrated operation management

Supports the operation of IT systems.

②Help Desk Services

Help desk from primary support to secondary support that requires technical skills.

eBASE-PLUS / Current Fiscal Measures and Progress

eBASE-PLUS Business (IT Outsourcing Business)

FY2024 Result Policies

- Maintain the existing IT development outsourcing business.
- Promoting the continuation of existing measures as a stable low-growth model.
- Continuation of new talent recruitment and development through an education system.
- Linkage with eBASE Business.
- Promote quality M&A deals.

Its progress

- Sales results (Full year): 2,555 million yen (YoY: Increased by 4.1%)
- Profit results (Full year): 360 million yen (YoY: Increased by 4.9%)
- · Sales and profit increased compared to the year-on-year.
- We focused on acquiring projects that align with customer needs.
- In response to an increase in required work hours, we are actively promoting midcareer recruitment to secure immediately effective personnel and continuously ensuring we have the talent to meet demand.
- We continue to enhance our proprietary online education system, focusing on the training of new hires and existing employees. This concentration on skill development aims to transition towards high-skill, high-value projects.
- In response to trends of rising costs and escalating labor expenses, we have continuously conducted price negotiations with our customers.

Corporate Philosophy of the eBASE Group



Precautions on handling of this document

This document was prepared for the purpose of explaining the results of operations and understanding of the Company, and is not intended to solicit investment from the Company.

This document is prepared with care to ensure accuracy, but is not guaranteed to be complete. We are not responsible for any damage or damage caused by the information in this document.

The performance forecasts and future forecasts contained in this document were determined by the Company based on information available at the time of preparation of this document, and include potential risks and uncertainties. As a result, actual results may differ materially from the forward-looking statements referred to or described in the forward-looking statements due to various factors, including changes in the business environment.

The information is prepared in Japanese and its English translation is provided for the convenience of overseas investors. In the event of any discrepancy between the Japanese and English interpretations, the Japanese will prevail.

For IR inquiries, please use the "IR Inquiries" form on our website.